



# Programme Management for Owner Teams: a practical guide to what you need to know

By Mr. Freek J van Heerden, Mr. Jurie W Steyn, Mrs. Davida van der Walt

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**Programme Management for Owner Teams: a practical guide to what you need to know** By Mr. Freek J van Heerden, Mr. Jurie W Steyn, Mrs. Davida van der Walt

The intent of this book is to summarise what programme management entails. It provides a practical overview and understanding of what programme management is compared to managing a single project or a portfolio of projects. This is done from an owner team perspective. The book provides guidelines, case study examples, as well as the tools required in all the relevant areas of project and programme management. Programmes are covered from initial inception through to final completion, focusing not only on achieving project objectives, but also on the overall business objectives of the programme. The focus and level of detail required from an owner programme management team are covered. The book covers programme initiation and shaping, business ethics, obtaining alignment amongst stakeholders, planning, organising and control aspects, communication and nurturing of the team throughout the lifecycle of the programme. For whom is the book intended? This is not a book on project management. The premise is that readers are familiar with the terminology and practice of project management and are seeking to advance their understanding of programme management. An important factor is that the book is written from the viewpoint of the owner organisation and not from the viewpoint of engineering and project management contractors. The owner organisation is that entity for whom the project or programme is being implemented and who will own, operate and manage it in future. Hence the title: Programme management for owner teams – A practical guide to what you need to know. What background knowledge is needed? Readers should have a sound understanding of project management and should ideally be in a position where they manage, or are responsible for, multiple projects in an owner organisation. It is not essential to have background knowledge of engineering or strategic business management, although such knowledge will be beneficial. Companion websites Our websites are sources of articles, templates and procedures that can be accessed to simplify the task of programme management. The first is our company website which is open to all and is available at [www.ownerteamconsult.com](http://www.ownerteamconsult.com). Apart from the normal company and marketing information, this site is used as the vehicle of our monthly Insight Articles, covering a range of project, programme and business

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